

Committees and Chairpersons for Fiscal 2023

[1] Chairperson's Initiatives

Policy Coordination Committee

【Chairperson of Committee】



IWAI Mutsuo

Chairperson of the Board,
Japan Tobacco Inc.

Future of Capitalism Project Team

【Vice Chairperson in charge】

IWAI Mutsuo

【Chairperson of Committee】



NODA Tomoyoshi

Chairperson & President,
Graduate School of Leadership & Innovation,
Shizenkan University

Annual Income Ceiling Task Force

【Chairperson of Committee】



KIKUCHI Tadao

Chairman,
ROYAL HOLDINGS Co., Ltd.

Nuclear Power Task Force

【Chairperson of Committee】



HYODO Masayuki

Representative Director,
President & CEO,
Sumitomo Corp.

Collaborative Capitalism Committee

【Vice Chairperson in charge】

TAKASHIMA Kohey

【Chairperson of Committee】



TAKASHIMA Kohey

Representative Director, CEO,
Oisix ra daichi Inc.



INOUE Yukari

Managing Director,
KELLOGG (JAPAN) G.K.



HODO Chikatomo

Representative Director,
Bayhills Co., Ltd.

| Future Selection Forum

【Vice Chairperson in charge】

ISHIMURA Kazuhiko

【Chairpersons of Committee】



ISHIMURA Kazuhiko

Former Chairman of the Board,
AGC Inc.



TAMATSUKA Genichi

President & CEO,
Lotte Holdings Co., Ltd.



SHINSHIBA Hiroyuki

Group CEO,
OKASAN SECURITIES GROUP INC.

| Talent Activation Committee

【Vice Chairperson in charge】

MINEGISHI Masumi

【Chairpersons of Committee】



MINEGISHI Masumi

Representative Director & Chairperson,
Recruit Holdings Co., Ltd.



YASUBUCHI Seiji

President & CEO,
AXA Life Insurance Co., Ltd.

| Economic, Fiscal, Financial, and Social Security Committee

【Vice Chairpersons in charge】

KURIHARA Mitsue

YAMAGUCHI Akio

【Chairpersons of Committee】



KURIHARA Mitsue

Chairman of the Board,
Value Management Institute, Inc.



YAMAGUCHI Akio

General Manager & President,
IBM Japan, Ltd.



IWASAKI Masato

Outside Director,
JSR Corporation



OKINA Yuri

Chairperson of the Institute,
The Japan Research Institute, Ltd.



FUKASAWA Yuji

President & CEO,
East Japan Railway Company



MATSUE Hideo

Representative,
Deloitte Tohmatsu Institute,
Deloitte Tohmatsu LCC

| L Business Conditions Research Committee

【Vice Chairperson in charge】

KURIHARA Mitsue

【Chairperson of Committee】



KUMAGAI Mitsumaru

Deputy Chairman of the Institute,
Senior Executive Managing Director,
Daiwa Institute of Research Ltd.

| Startup Promotion General Committee

【Vice Chairpersons in charge】

MASHITA Naoaki

TAKASHIMA Kohey

MIKE Kanetsugu

【Chairpersons of Committee】



KIHARA Masahiro

President & Group CEO,
Member of the Board of Directors,
Mizuho Financial Group, Inc.



IZUMO Mitsuru

President,
Euglena Co., Ltd.



TSUJI Yosuke

Representative Director,
President & CEO,
Money Forward, Inc.

| L Open Innovation Committee

【Vice Chairpersons in charge】

TAKASHIMA Kohey

MASHITA Naoaki

MIKE Kanetsugu

【Chairpersons of Committee】



MINAMI Soichiro

Representative Director & CEO,
Visional Inc.



TANAKA Yoshikazu

Founder, Chairman & CEO,
GREE, Inc.



HOMMA Masahiko

Co-founder, General Partner,
Incubate Fund

| Social DEI Promotion Committee

【Vice Chairperson in charge】

TASHIRO Keiko

【Chairpersons of Committee】



TASHIRO Keiko

Member of the Board,
Deputy President,
Daiwa Securities Group Inc.



HOSHINO Asako

Executive Officer,
Executive Vice President,
Nissan Motor Co., Ltd.



YASUBUCHI Seiji

President & CEO,
AXA Life Insurance Co., Ltd.

| Public Relations Committee

【Vice Chairperson in charge】

TAKASHIMA Kohey

【Chairperson of Committee】



TAKASHIMA Kohey

Representative Director, CEO,
Oisix ra daichi Inc.

| Structural Reform Committee

【Vice Chairperson in charge】

IWAI Mutsuo

【Chairperson of Committee】



TAMATSUKA Genichi

President & CEO,
Lotte Holdings Co., Ltd.